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TV Azteca in Grupo Salinas



Consumer Finance and Retail

















Telecommunications





Social Responsability









- ☐ Close to 90,000 employees
- □ Presence in Mexico, USA, Colombia, Guatemala, Honduras, El Salvador, Panama and Peru

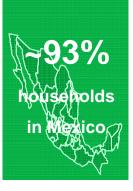




TV Azteca

- Mexico's second largest TV broadcaster
 - Over 89 million viewers per month in Mexico
- One of the largest two producers of Spanish language television content in the world
 - □ ~60 long-term contracts with major content providers (including Fox, Sony, Disney and the Mexican Soccer Federation)
 - TV Azteca's content has been sold in over 100 countries
 - Broadcasts in Mexico, US, Guatemala, Honduras
 - Fiber optic network operations in Peru
 - Listed in the Mexican Stock Exchange (BMV) and in Spain (Latibex) and has issued listed debt internationally since 1997





25 years broadcasting TV

39% OTA market
Share

54 studios

producing digital, HD, 4K and multi-platform content Top 20 most
valuable brands
in Mexico

+39,000

hours

of content produced in 2017

2 HD national channels
+ 2 OTA signals



Broadcasting Channels



- Content mainly targeted for women with different responsibilities
- □ Productions, co-productions and entertainment programs that are realistic and speak the language of their audience
- □ Privileged channel lineup position: In 2017, Azteca Trece's broadcasting channel was changed from 13.1 HD to 1.1 HD



- ☐ Focused on contemporary families to make them think, have fun and act
- Content such as newscasts, series, sports, community social service, among others



- ☐ The only 24/7 news and opinion channel in Mexican broadcast television
- Dynamic visual style, interaction and conversation with audiences
- Using the latest technology in studios

Notes

- HD national channels
- Broadcasting channels



- Generate greater local business opportunities through regionalization
- Have a differentiated offer to compete with local media

One-of-a-kind Transmission Technology





Strong Market Position with Strategies for Improved Momentum

Solid Underlying Business

- OTA television is the most efficient media to tap mass market
- ☐ Improved market share (40% share in the Mexican OTA television market as of LTM 1Q18)

Refocus on TV Azteca's Core Business

- ☐ Focus on TV Azteca's core capabilities to continue growing profitability in Mexico
- innovative, high-quality content closer to the viewer
- □ New forms of production including internal, co-productions, partnerships and independent production
- Well positioned to benefit from Internet growth through diverse platform offerings

Improved Cash Generation Capacity

- Strong financial results in domestic operations
- □ Focus on increased profitability and minimum capex in international operations
- Reduced capex requirements from post non-recurring investments of HD infrastructure in Mexico and fiber optic investments in Peru and Colombia

Strengthening Capital Structure

- 29% debt reduction in 2017 excluding ATC
- □ Lower foreign currency exposure in 2017: from 100% in US\$ to 34% in Pesos excluding ATC
- Improved maturity profile

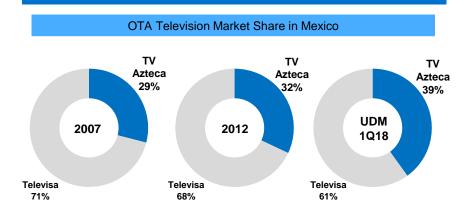
Divestiture from Non-Core Assets

- Steering away from stake in Colombia operations
- Analyzing strategy of Peru fiber optic operations
- Sale of Azteca America to HC2 Network Inc.



A Leading Producer of Spanish-Language TV Content in the World

Gaining Market Share From its Main Competitor





■ Internally Produced Hours of Content

Source TV Azteca & Televisa Company Reports

Complementing its Programming with Co-productions, Alliances and Globally Recognized Brands & TV Shows. Creating High-Quality and Inspirational Formats Closer to the Audience







ventaneando



2015









2017

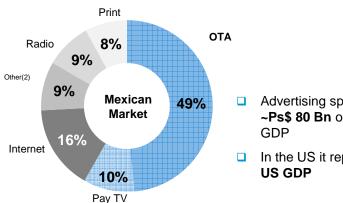




Strong Industry Fundamentals in Core Domestic Market

Capturing the Highest Expenditure in Advertising

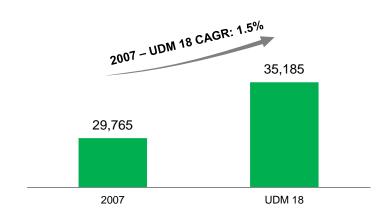
2017e Total Media Advertising in Mexico and the US



- Advertising spend in Mexico is ~Ps\$ 80 Bn or 0.40% of Mexican
- ☐ In the US it represents 1.03% of

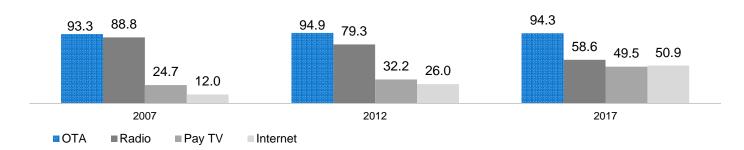
The OTA Television Advertising Market Has Kept **Growing for Almost a Decade**





OTA Television Has the Highest Household Penetration

% Household penetration per Media Sector



Low high speed internet and Pay TV penetration compared to developed countries

Source: Company Data, The Competitive Intelligence Unit, Zenith the ROI Agency (sept 2016) and Nielsen IBOPE (December 2017)

Notes

1.Sum exceeds 100% due to rounding

^{2.} Movies, exterior, and public, among others



Strong Industry Fundamentals in Core Domestic Market

OTA Television is a Highly Efficient Way to Reach Millions of People

Key Mexican Market Stats



2 TV's per household on average across the country



The average household leader (men or women) watches TV for 5:28 hours per day



104.5 million tune in to broadcasting television **monthly**, viewing **4:46 hours a day**



6 out of 10 people with a Pay TV service watch OTA Channels



Only 4.5% of households have access to high speed internet, required for online video content⁽¹⁾



Only 7.4 million viewers subscribed to an OTT Service (6.2% of total population) ⁽¹⁾

Barriers to Entry





Broad Programming with Premium Innovative Content

Program Offering Designed to Attract All Viewers



News

- ~ 53% of total content produced
 - ~36% National
 - ~64% Local
- Opportunity with 2018 elections
- 24/7 programming



Entertainment

- ~ 31% of total content produced
- Realities viewership of ~45MM per season
- Avg. viewers per episode: 10 millions



Sports

- ~ 13% total content produced
- Opportunity with 2018 Soccer World Cup
- Original content with Box Azteca



Telenovelas and Series

- ~ 3% of total content produced
- Content has been sold to 100+ countries
- Five productions in 2017
- Opportunity to increase internally produced content of segment's primetime

Renewed Focus on Creating Innovative Content Through Partnerships with World-Class Production Companies

Recent Content Co-producers





















Allows the Creation of Successful TV Franchises by **Accessing New Top Talent while Sharing Costs**

Audience of Recent TV Azteca's Successful Co-Productions



Rosario Tijeras (60*60) (1)

Co-Producers: Sony Pictures, Teleset Last Episode: 8.4 millions All Episodes: 47.6 millions Episode Average: 6.5 millions



Exatlón México (1)

Last Episode: 18.6 millions All Episodes: 74.8 millions Episode Average: 11.4 millions

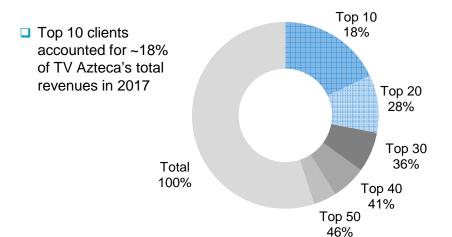
Notes Data as of 2017



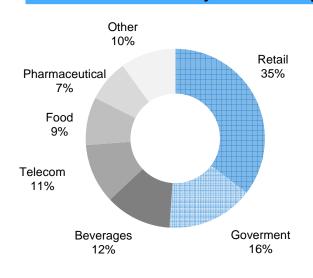
Driving Diverse, High-Quality Client Base

Diversified Client Base

Share of Sales by Client (2017)



Share of Sales by Client Industry (2017)



- Well diversified client base by economic sector
- Over 450 national clients and more than 3,500 local advertisers

Blue Chip Customers



























Kraft*Heinz*











Incremental Revenue Growth Opportunities

Azteca Internet

- Strategy to increase internet revenues by shifting focus from online pop-up ad displays to online video advertising, leveraging TV Azteca's core capabilities
 - **Early initiator** of online video advertising vs competitors
- **New sources of revenue** by expanding internet presence through:
 - Enhancement of own online platform
 - Availability on established third-party online platforms
- Renewed online platform expected to launch in 2018 that consolidates its various webs







a+ Regional TV



- Launched (2017) network of local signals focused on increasing TV Azteca's presence in regional markets
- □ Flexibility to insert different content and advertising simultaneously across the 35 local stations network
- Additional revenue from targeted local advertising that captures regional clients not currently served
- Aims to double its 7% local share of total revenue over the next five years

adn40

- The only **24/7 news and opinion signal** in Mexican broadcast television. Reaches 84.5 million people in Mexico and will reach the entire country in the near future
- The most talented and qualified news presenters. Promising and experienced talent for Sports
- adn40 expects to obtain increased resources from high-income oriented advertisers, with national reach, and the federal government and state administrations, which tap upscale educated viewers









WGC Mexico



- License to organize the WGC Mexico for five more years
- One of the only four World Golf Championships
- Top 10 PGA Tournaments
- 2018 WCG Mexico Second Edition
- +60,000 attendees
- □ Ps. 522 million Revenue
- □ 64 of the best Golfers in the World
- □ 13,000 international press notes

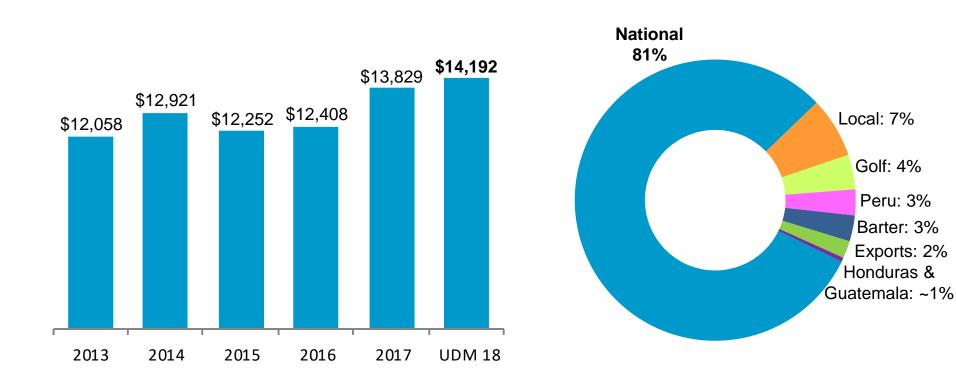


Financial Overview

Ps. millions

Net Sales

Sales Breakdown



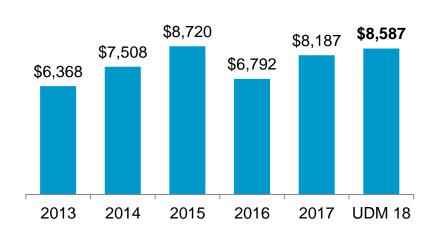


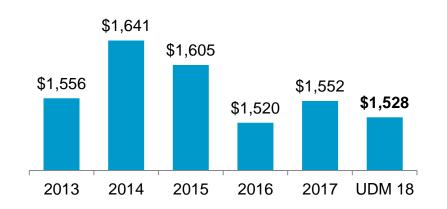
Financial Overview

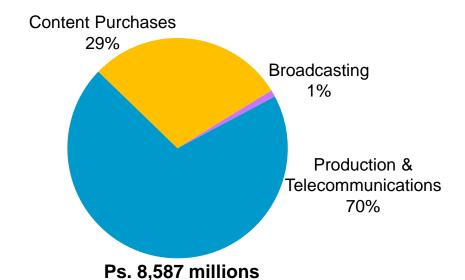
Ps. millions

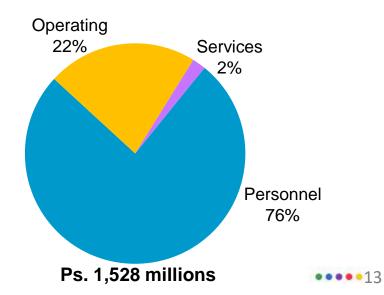
Costs & Breakdown







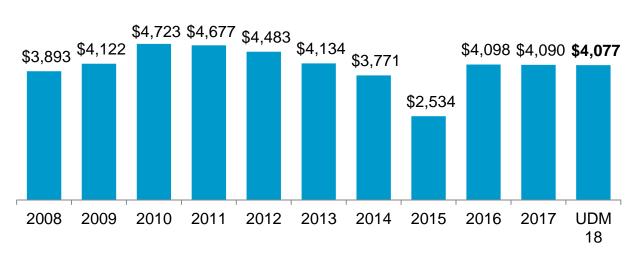






Financial Overview

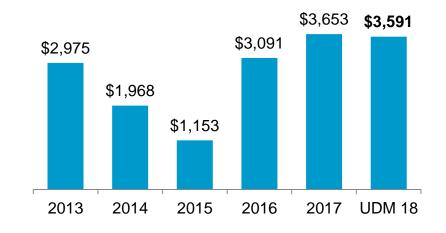
EBITDA¹ Ps. millions



CAPEX

\$1,803 \$1,159 \$1,007 \$437 \$486 2013 2014 2015 2016 2017 UDM 18

Cash Flow²



^{1. 2016} EBITDA excludes Colombia

^{2.} Cash Flow = EBITDA - CAPEX



Outlook

- Positive expectations for the Mexican broadcast television market
- Innovative, inspirational and high quality formats, closer to the audience
- Productions, co-productions and strategic alliances to improve the offer and the cost structure
- Use of new processes that make a more efficient use of resources in each production
- Focus on free cash flow
- Creating long-term value

